

Innovation-Driven Entrepreneurial Ecosystems: Acceleration through Measurement and Policy

Professor Scott Stern

MIT and NBER

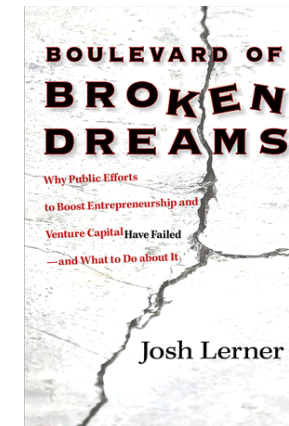
Orchard and foothills, Santa Clara Valley, Cal.



Far too often...

Well-intentioned approaches often end....in
the Boulevard of Broken Dreams

Many regional efforts to accelerate through
entrepreneurship fail to turn “ideas” into action,
or fizzle out after an initial burst of energy and
initiative



How can we grow through accelerating innovation-driven entrepreneurial ecosystems?



**MIT Lab for
Innovation Science
and Policy**

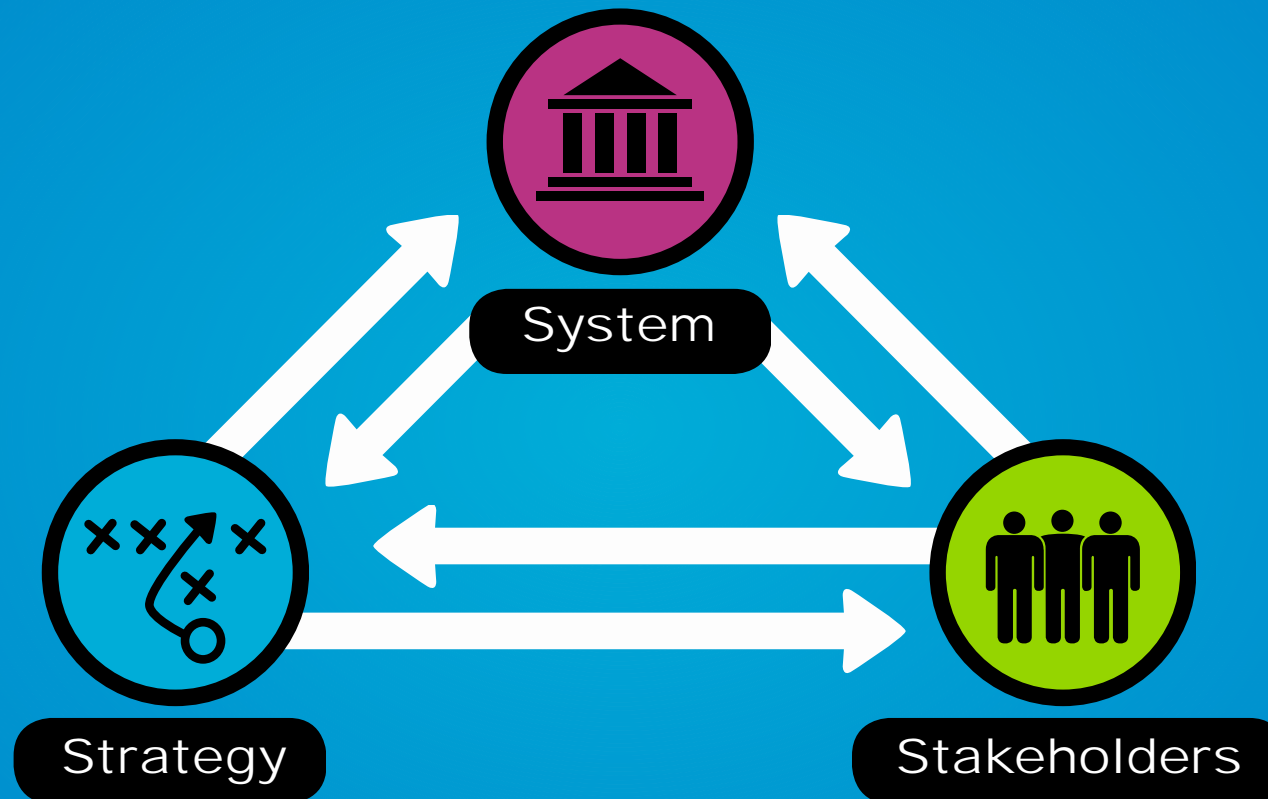


MIT REAP

**Regional Entrepreneurship
Acceleration Program**

**MIT
innovation
initiative**

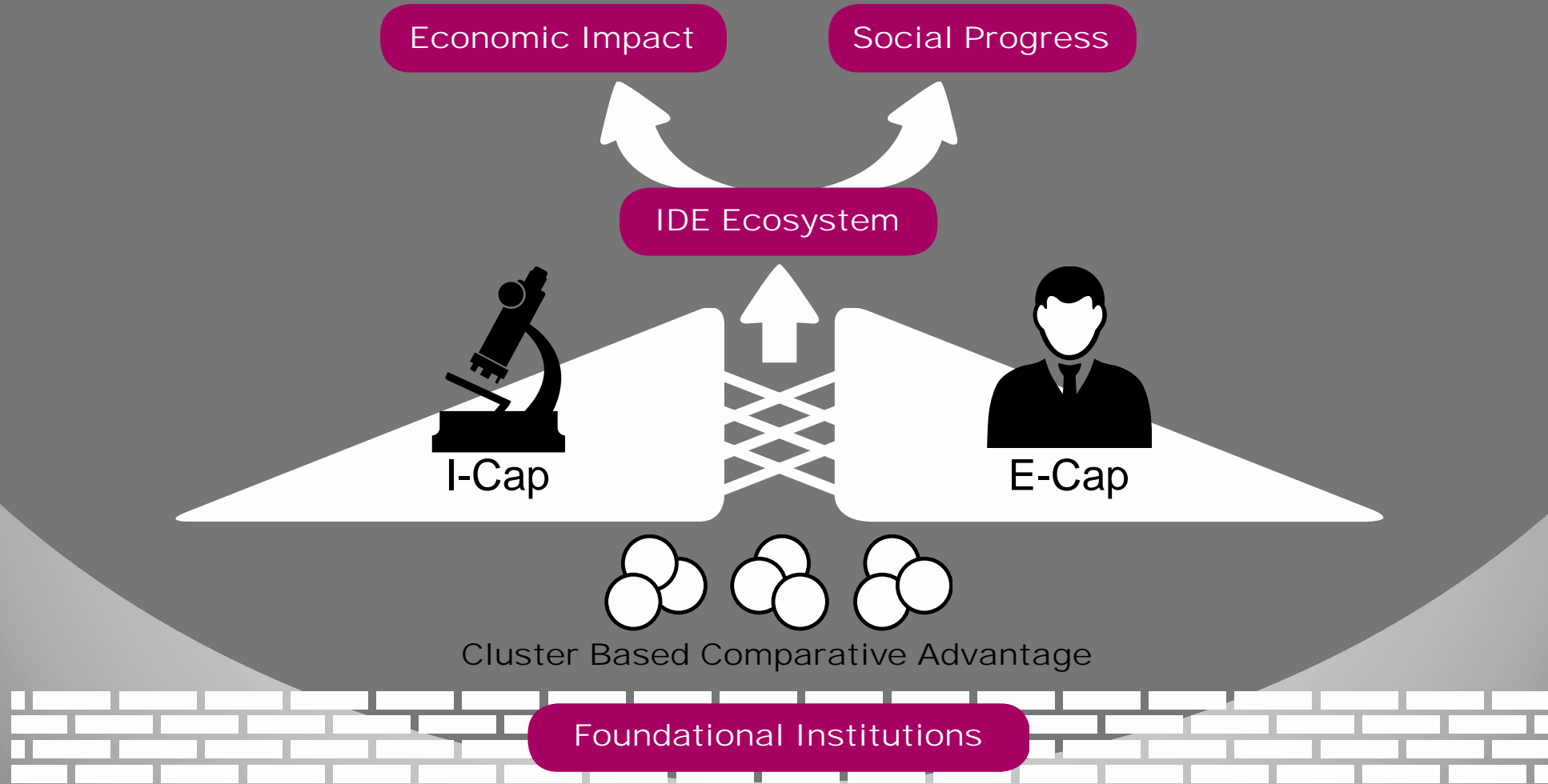
MIT Regional Entrepreneurship Acceleration Program



Engaging more than 30 regions all over the world...



MIT IDE Ecosystem Framework



MIT REAP Strategy



Alignment between regional comparative advantage, ecosystem capacity, and specific IDE ecosystem priorities



**To align stakeholders and
policymakers, need for shared
understanding...**

**Can we develop meaningful and
actionable (and real-time)
metrics for IDE ecosystem
assessments?**

Measuring Entrepreneurial Quality: A Predictive Analytics Approach



Business Registrations



“Digital Signatures” of Growth Potential



Mapping Growth Outcomes
onto “Digital Signatures” to
estimate quality for all firms

How do “Digital Signatures” of Start-Ups Predict Growth? (NB: Prediction NOT Casusal)

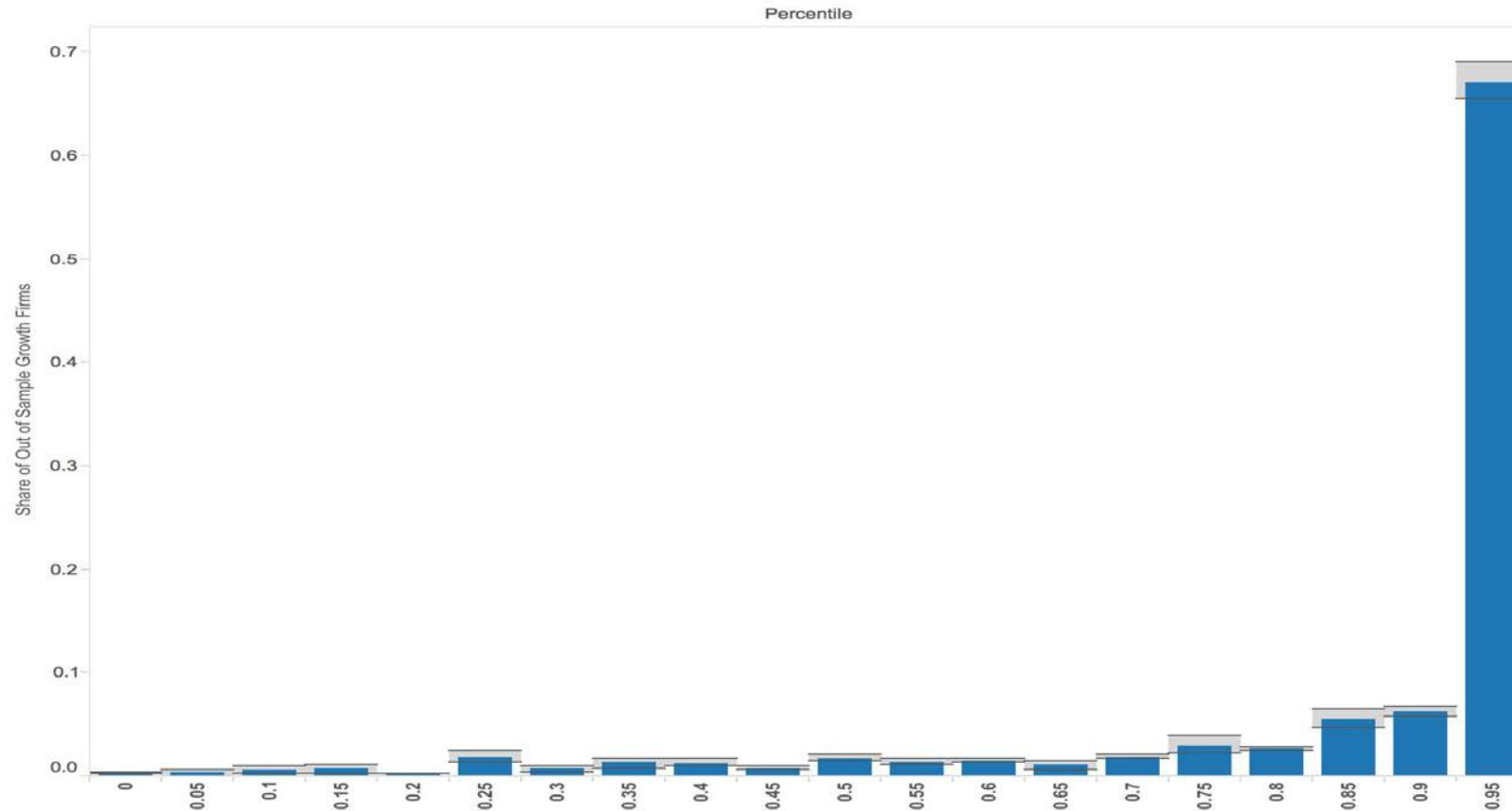
Change in the Probability of Growth

Has Short Name	248%
Firm Named after Founder	-70%
Corporation (Not Partnership or LLC)	405%
Trademark in First Year	501%
Patent and No Delaware Registration	3,534%
No Patent and Delaware Registration	4,470%
Both Patent and Delaware Reg.	19,640%
Sectoral Controls	Included
State Controls	Included

A New View of the Skew

10-Fold Test of Predictive Quality of Model*
Top 1% includes 51% of growth outcomes (range: [49%, 53%])
Top 5% includes 69% of growth outcomes (range: [65%, 72%])
Top 10% includes 75% of growth outcomes (range: [70%, 79%])

*10-Fold analysis of model separates the model into 10 random samples and then uses each of those sample as a test sample. We report the average value as well as minimum and maximum (range) of such.



Entrepreneurial Quality Statistics

EQI

**Entrepreneurial
Quality Index
(EQI)**

*Average estimated
quality within a group
of start-ups*

RECPI

**Regional
Entrepreneurship
Cohort Potential
Index
(RECPI)**

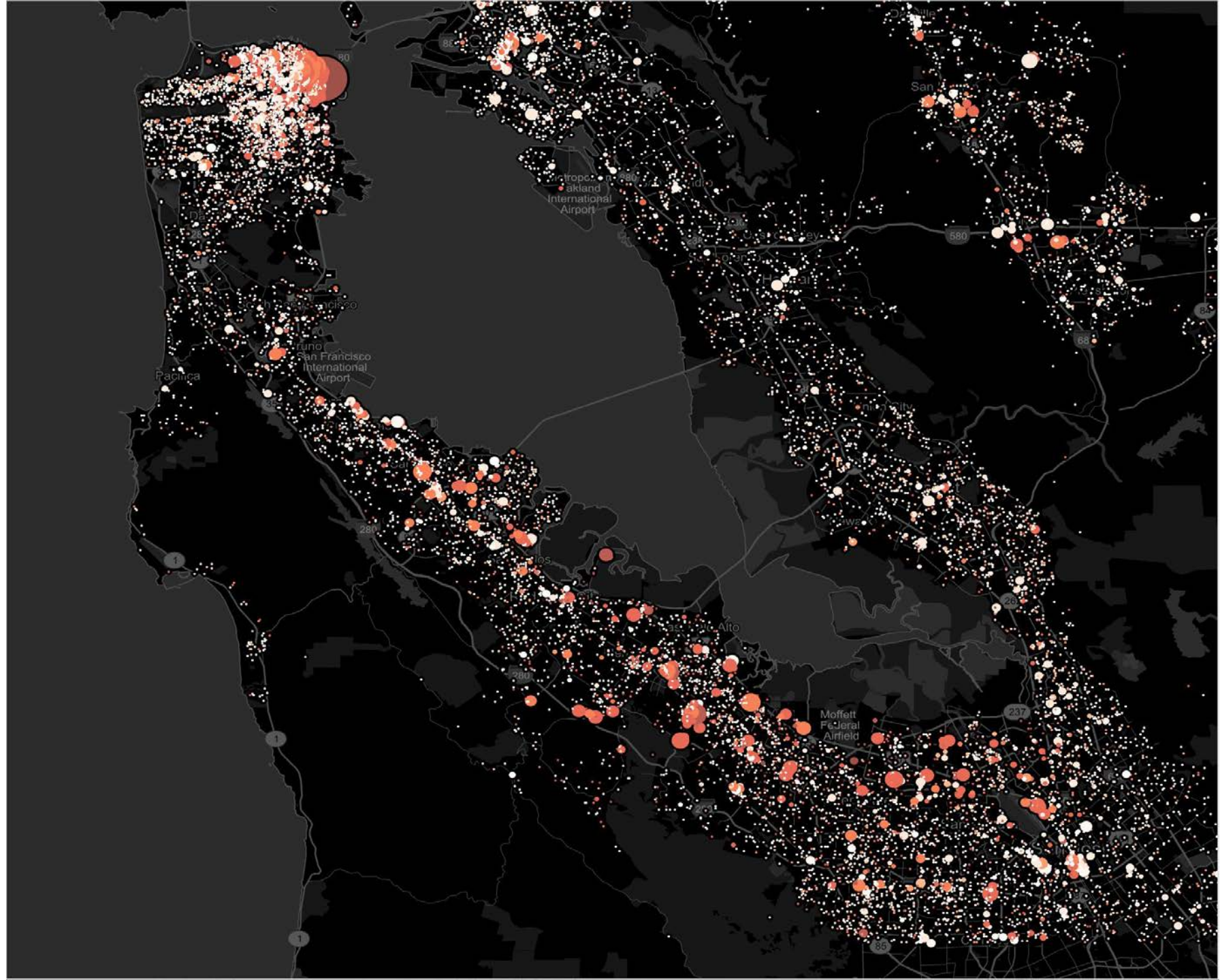
The number of
startups within a
particular region
expected to later
achieve a growth
outcome

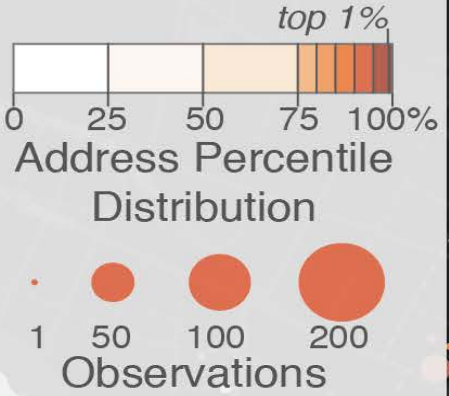
REAI

**Regional
Entrepreneurship
Acceleration Index
(REAI)**

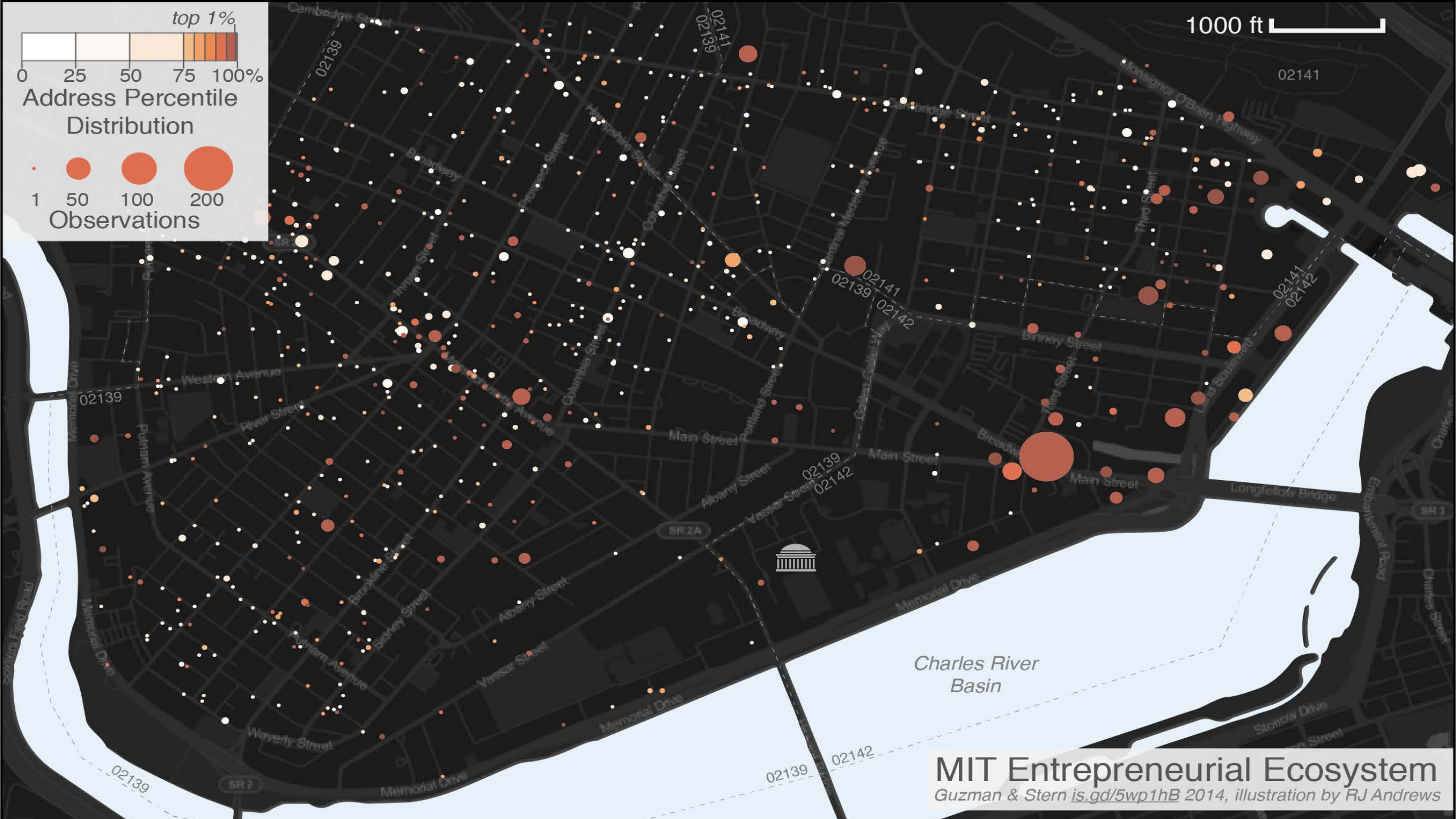
Estimates the ability of
an ecosystem to
convert
entrepreneurial
potential into realized
growth events.

Address-Level Visualization of Silicon Valley



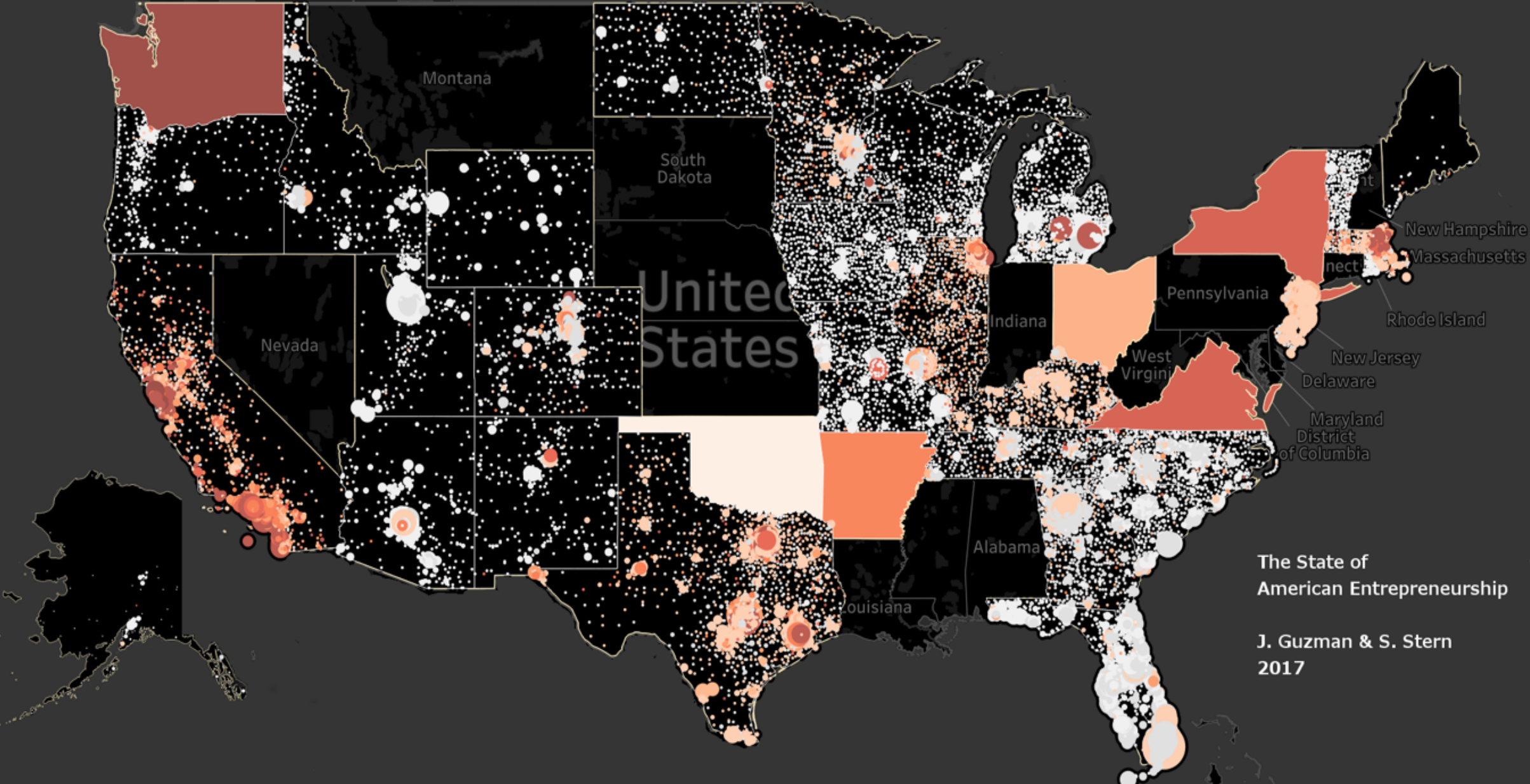


1000 ft



MIT Entrepreneurial Ecosystem
 Guzman & Stern is.gd/5wp1hB 2014, illustration by RJ Andrews

The State of American Entrepreneurship, 2015

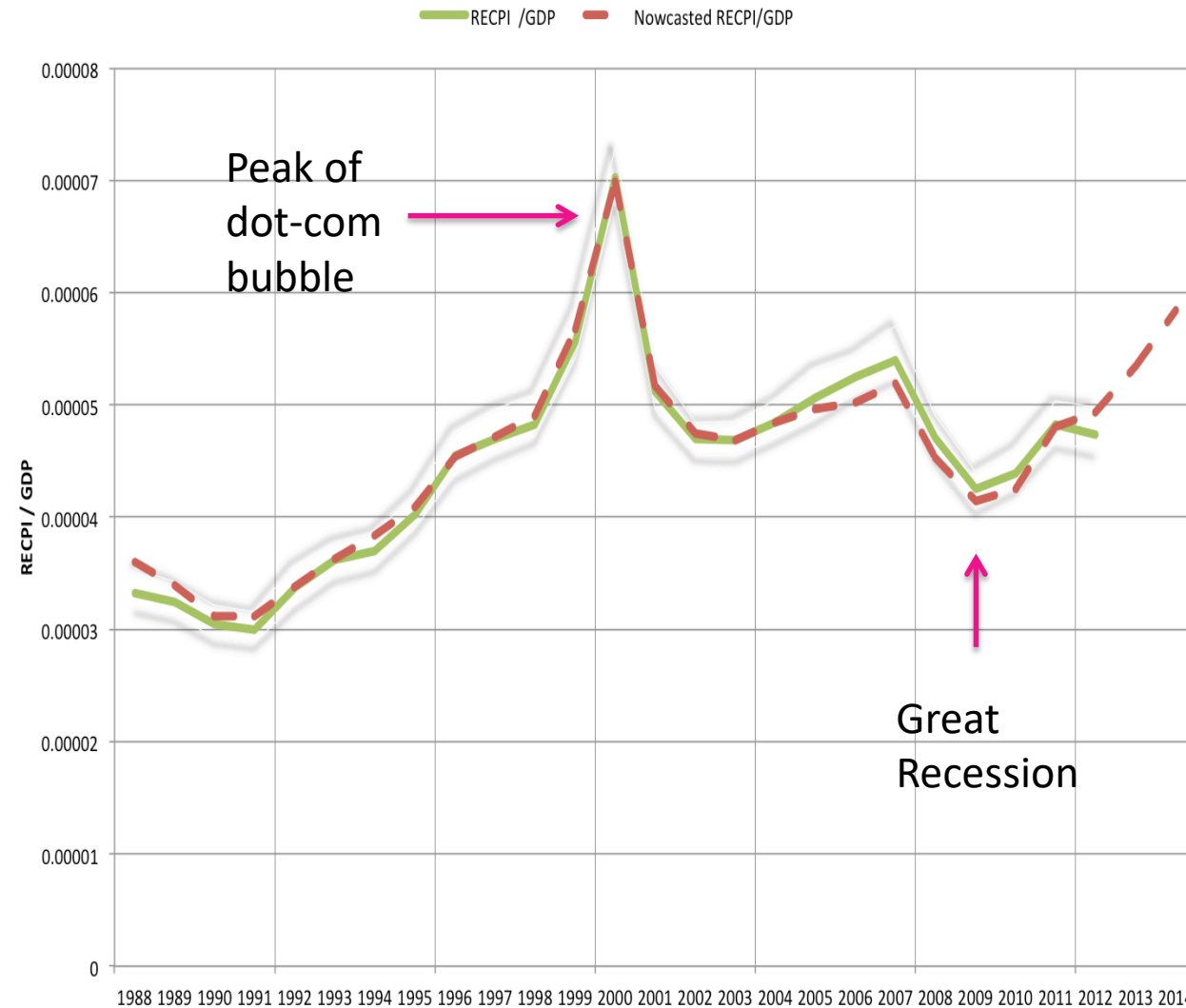


RECPI / GDP: The State of American Entrepreneurship Over Time

RECPI / GDP shows a sharp raise in potential during the late 1990 followed by a drop (but NOT a collapse) in 2001 and more moderate increase after the Great Recession. Nowcasted Index tracks closely and documents “boom” since 2010

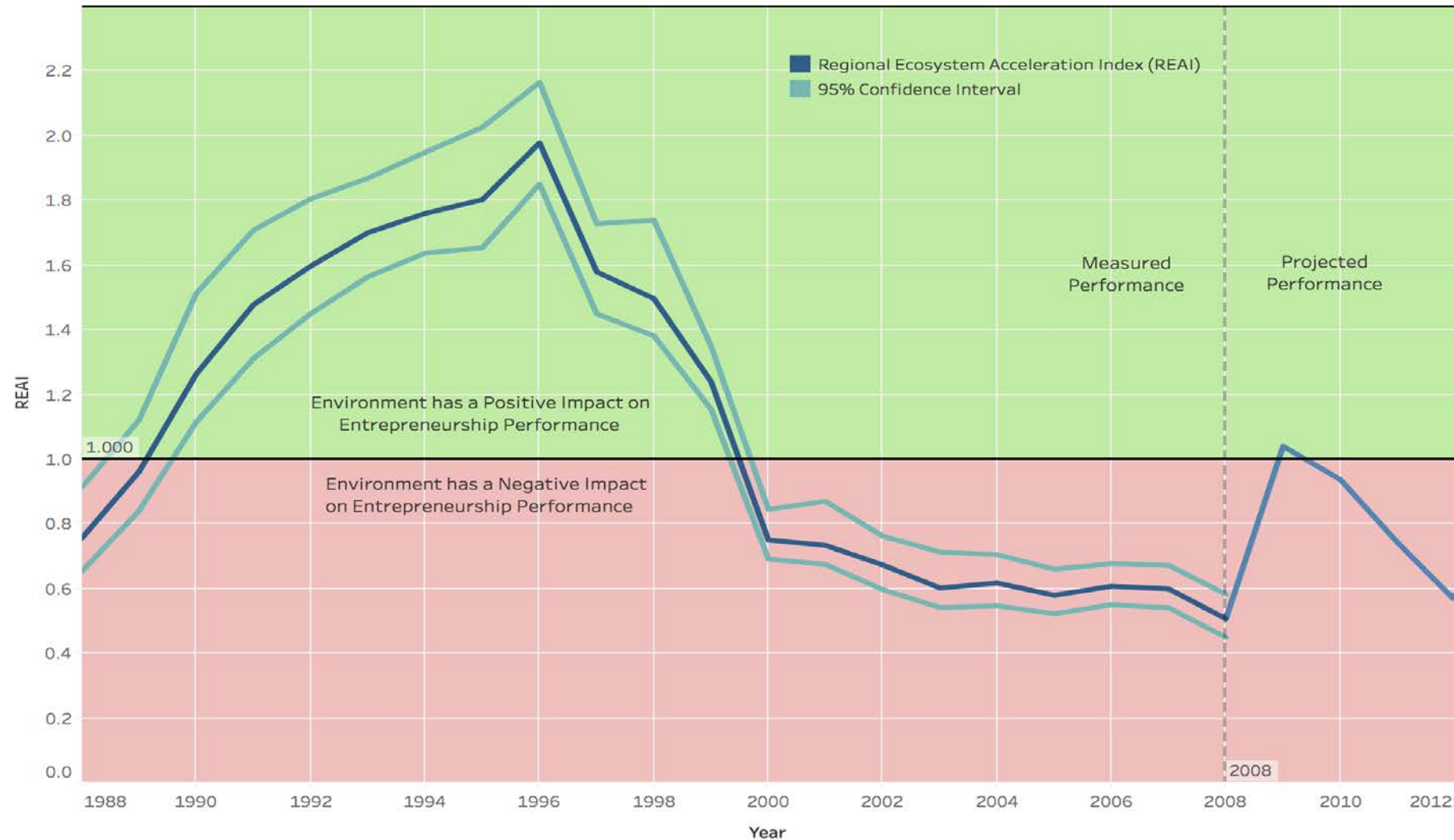
United States Regional Entrepreneurship Potential (RECPI) by Founding Year

All firms in 15 US states (50.5% of GDP)



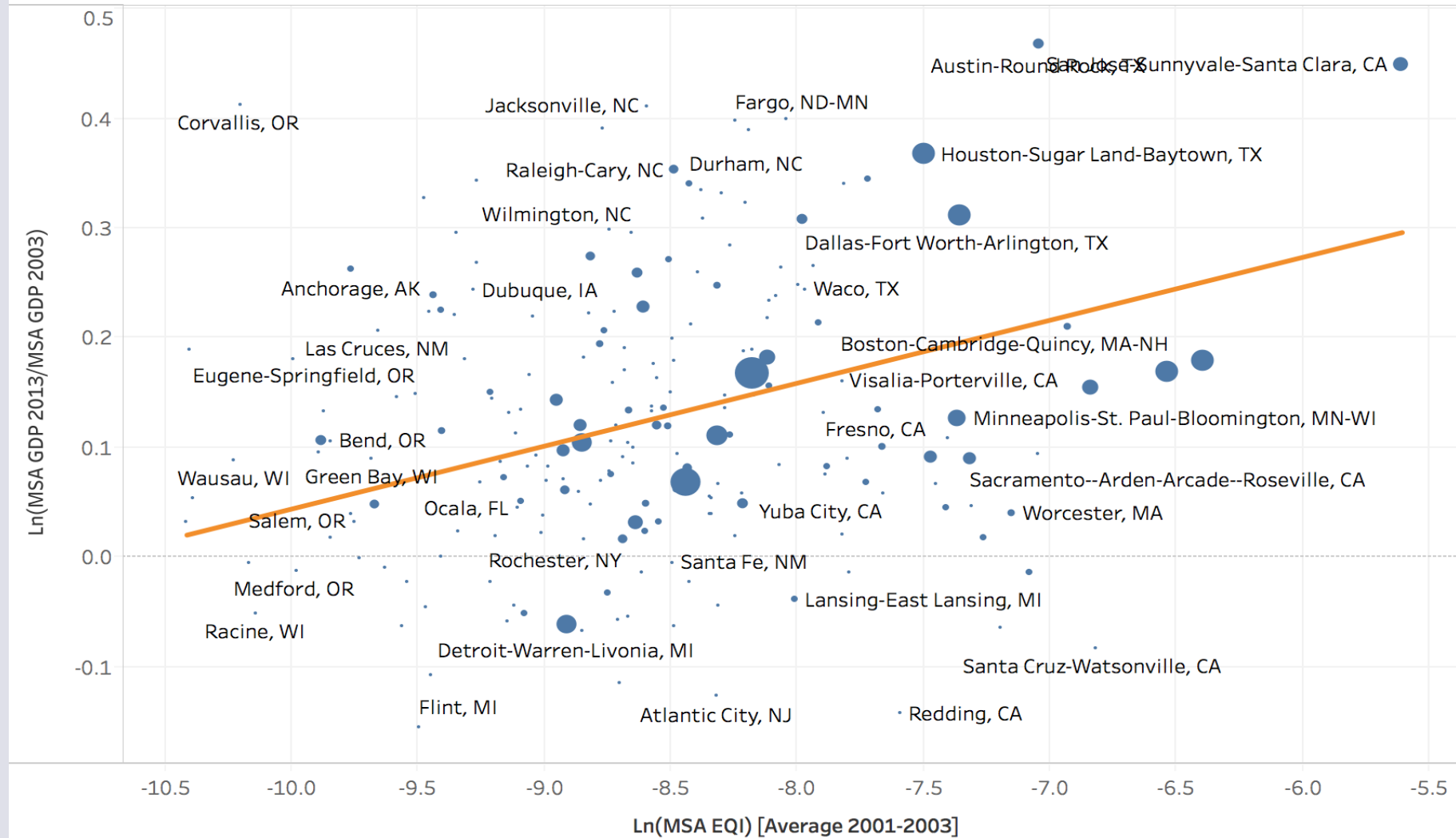
Decline in REAI indicates scaling failure for high-quality US start-ups over past 15 years...

Regional Ecosystem Acceleration Index (REAI)
1988-2012
Aggregate for 34 US States (83% of US GDP)



Entrepreneurial Quality Has a Strong Relationship to Economic Growth

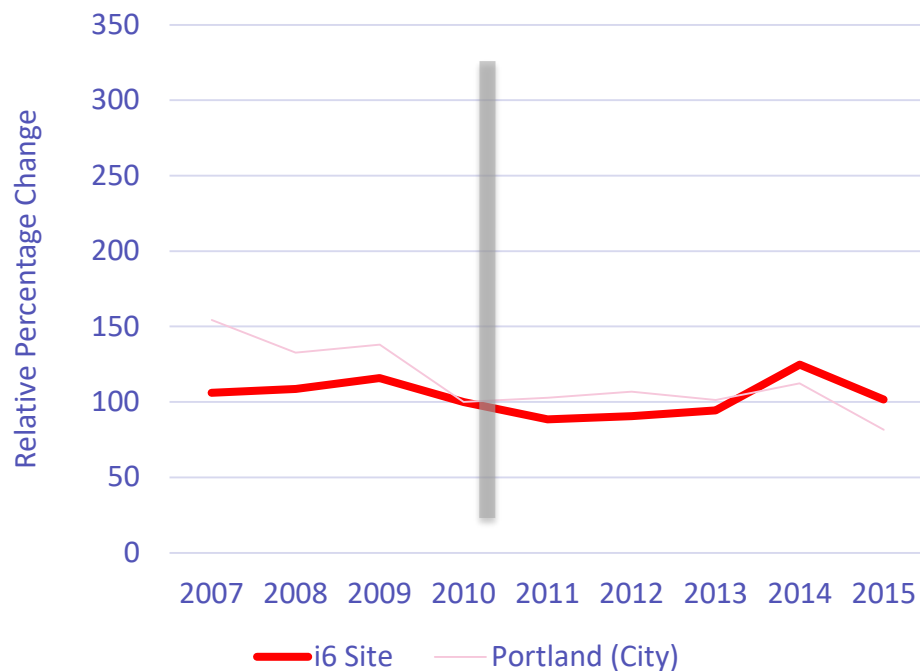
MSA GDP Growth vs MSA Entrepreneurial Quality



Potential for Real-Time Policy Evaluation: The US EDA i6 Program

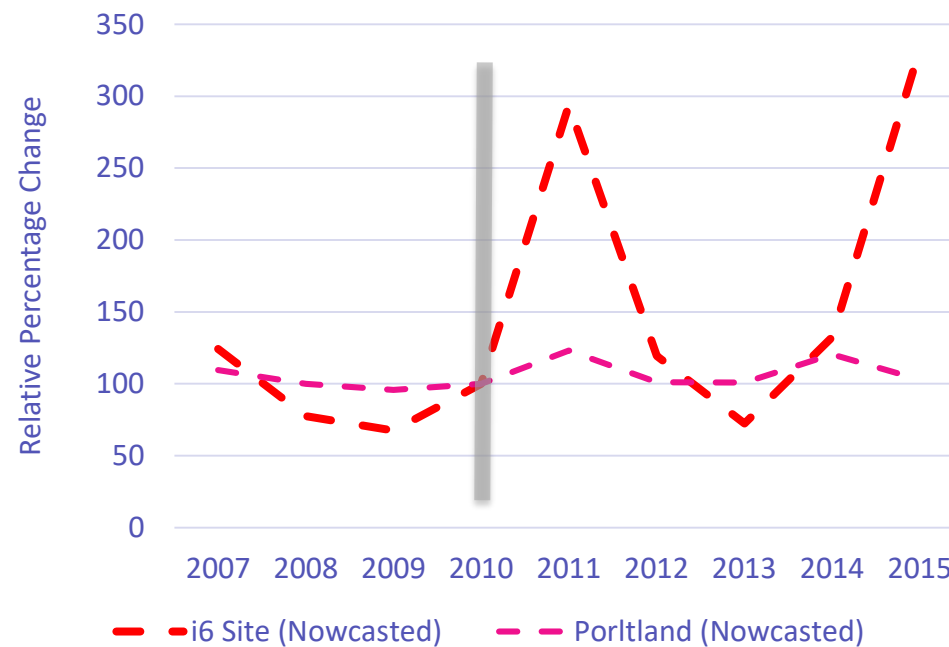


Change in Entrepreneurial Quantity



No changes in quantity

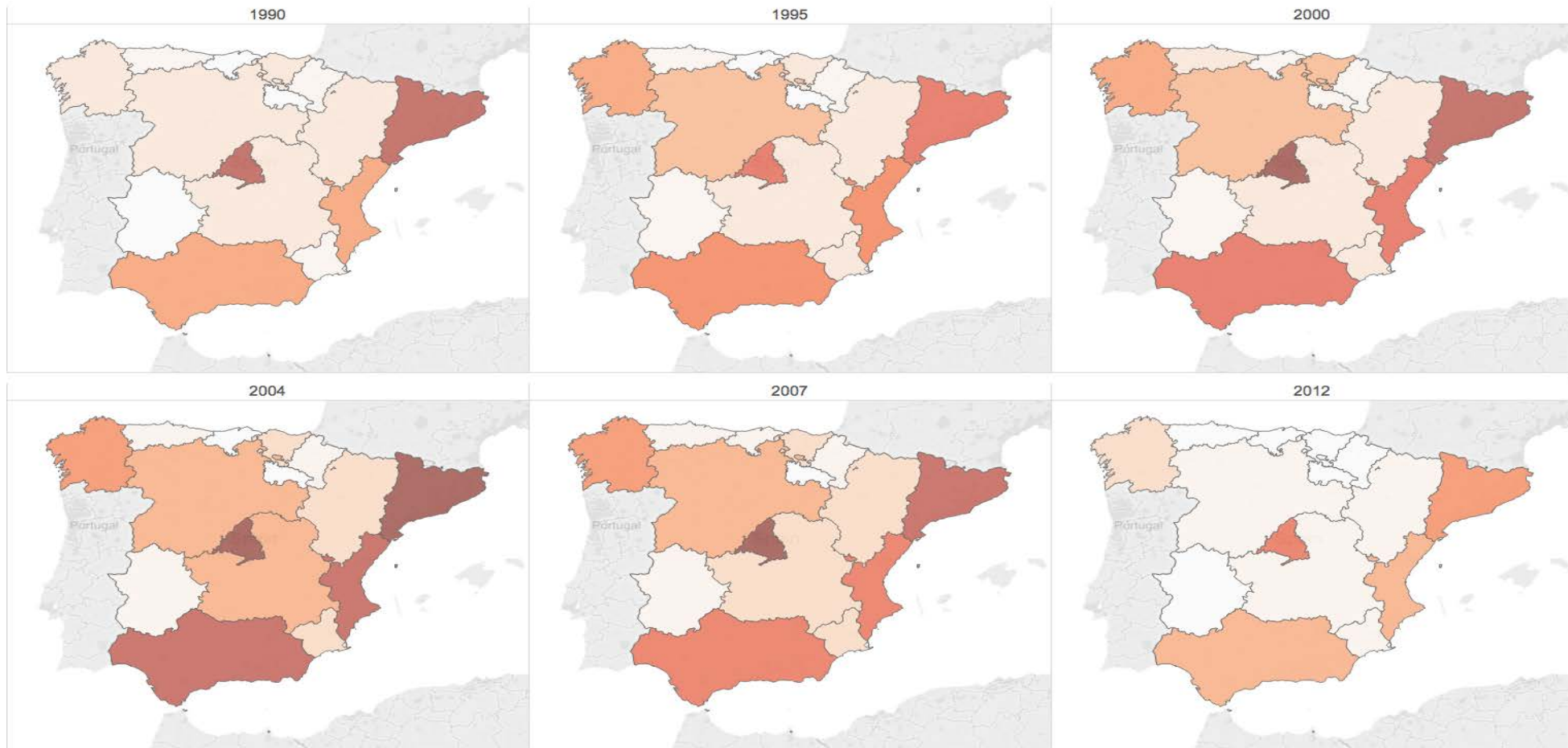
Changes in Entrepreneurial Quality



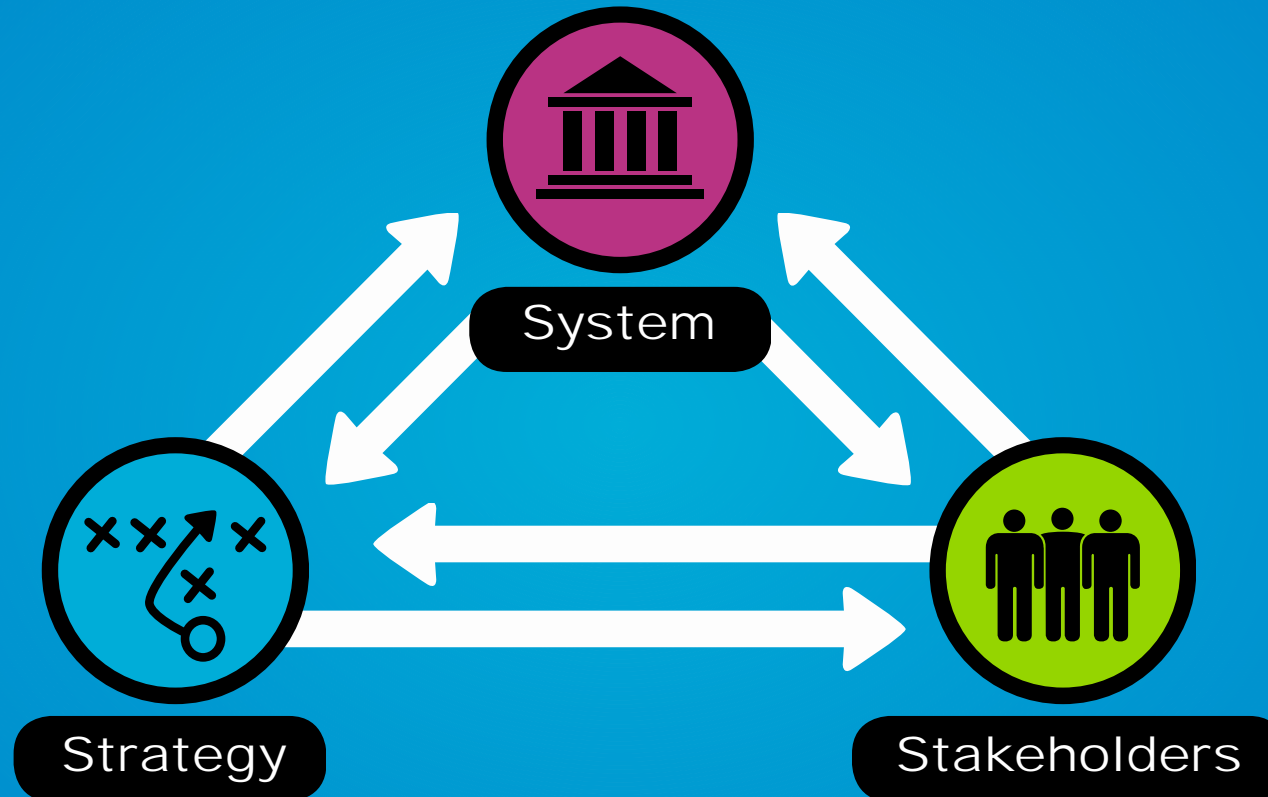
But an upward (noisy) swing upward in quality around i6 site

Potential for European Entrepreneurial Quality Statistics: The Case of Spain

Entrepreneurial Potential (RECPI) in All Spain Provinces



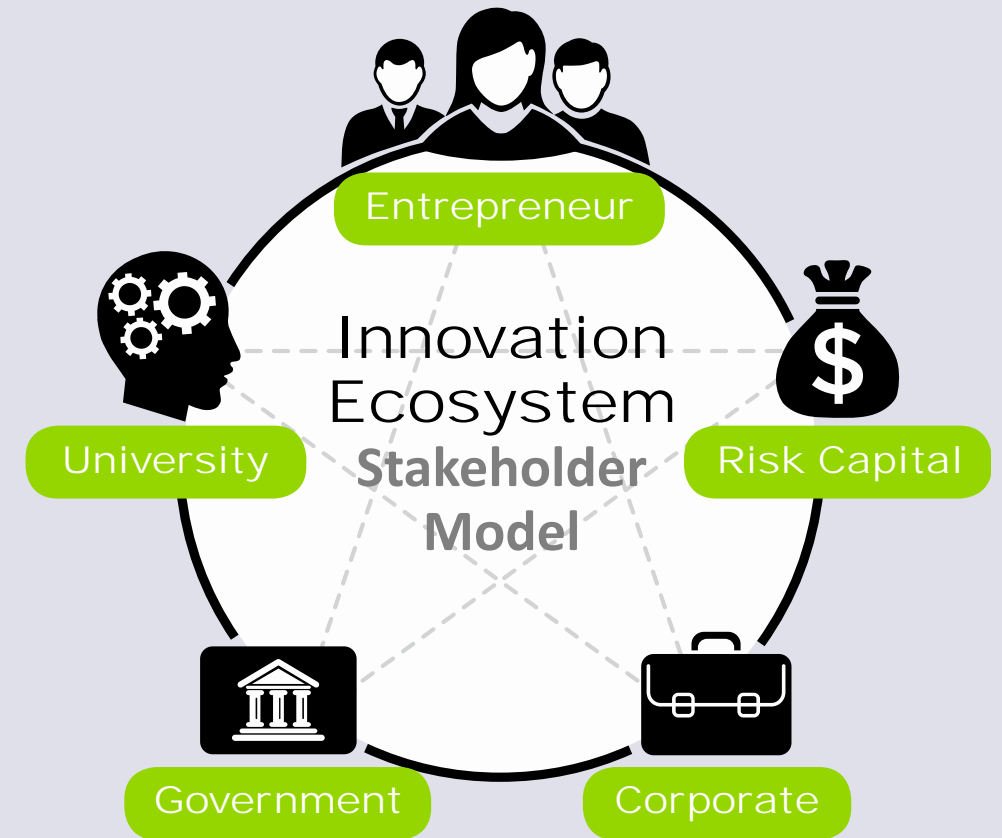
Measurement as a Driver of Policy and Acceleration



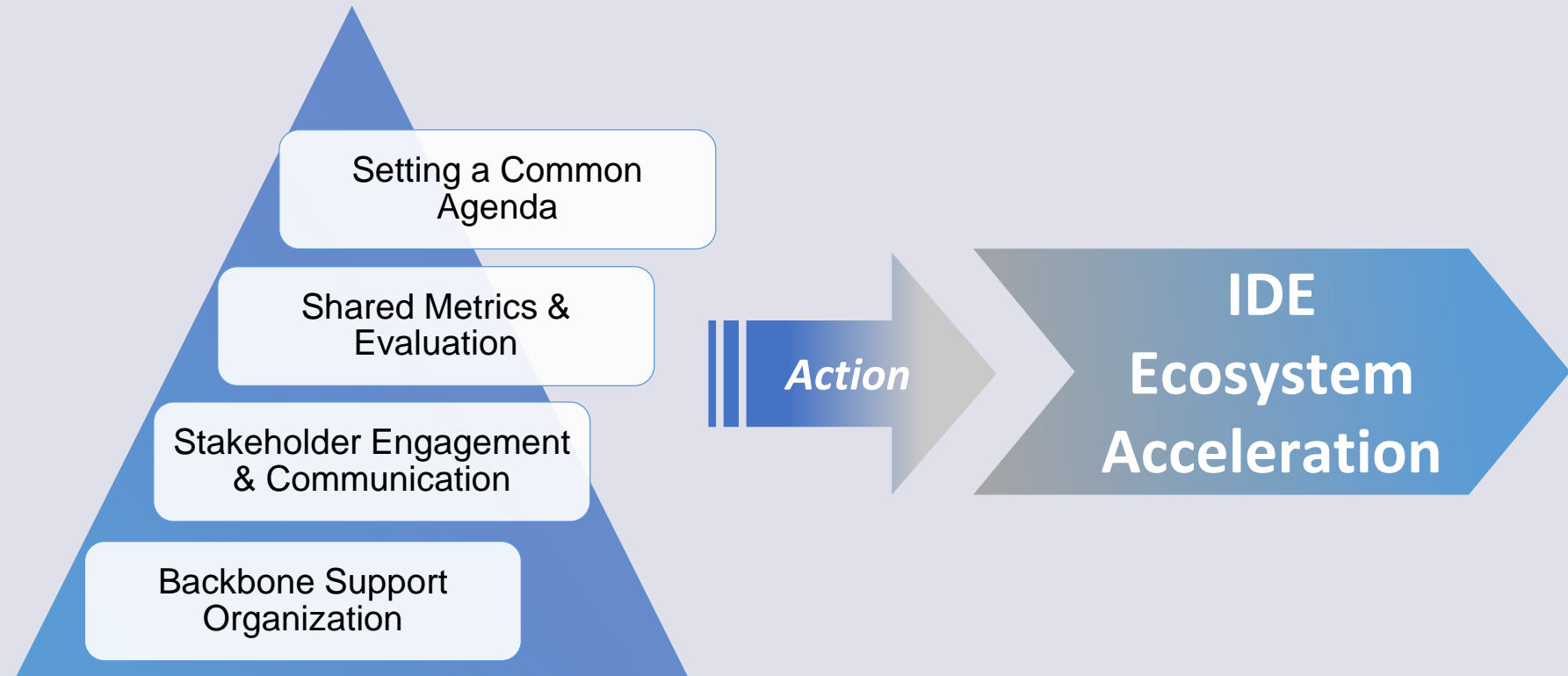
The Challenge of Empowering Stakeholders for Systems-Level Change

IDE Ecosystem-led growth is different from traditional economic development approaches

Collaboration across key stakeholders is crucial for collective impact and acceleration at the ecosystem level



Shared Metrics and Evaluation Enable Stakeholder-Led Evidence-Based Entrepreneurial Acceleration...





Team Scotland



Team Morocco



Team London



Team Singapore

**Can we leverage advances in
measurement and data to foster
innovation and entrepreneurship
in the Euro area?**



MIT REAP

Regional Entrepreneurship
Acceleration Program

Thanks!!

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